

# AUSTRALIAN CRIME COMMISSION

## Section 1: Agency overview and resources

### 1.1 STRATEGIC DIRECTION

The Australian Crime Commission (ACC) is an independent statutory authority established on 1 January 2003 under the *Australian Crime Commission Act 2002*.

The ACC's primary objective is to support and complement law enforcement's efforts to reduce the threat and impact of serious and organised crime, through intelligence collection, analysis and dissemination and active investigation of nationally significant criminal activity. The ACC's strategic direction is guided by its Board, which consists of the heads of major Commonwealth, state and territory law enforcement and related agencies.

The impact of serious and organised crime on the Australian community is significant. The costs of serious and organised crime include loss of legitimate business and taxation revenue, expenditure on law enforcement efforts, and expenditure to manage the social harms that compromise the health, safety and wellbeing of individuals and communities.

As Australia's national criminal intelligence agency, the ACC provides law enforcement and other Commonwealth, state and territory government agencies with a unique and valuable understanding of serious and organised crime, including its activities, methodologies and emerging areas of influence. To this end, the ACC provides specialist advice on national criminal intelligence priorities, and delivers criminal intelligence products and national criminal intelligence information systems.

The ACC also undertakes targeted intelligence operations and investigations into serious and organised criminal activity, in partnership with law enforcement agencies under taskforce, joint operation and intelligence-sharing arrangements. Close collaboration with Australian law enforcement, related government agencies and the private sector is central to the ACC's approach.

A key role for the ACC Board is to approve the use of special coercive powers that allow the ACC to examine witnesses under oath or require the production of documents or other evidence to collect information that is not obtainable through traditional law enforcement methods.

In 2009–10, the ACC will respond to audits of its management of intelligence holdings, governance, administration and financial position, in response to audits that began in early 2009. The ACC will work with the Board to identify those areas of highest priority for ACC action and support to partner agencies.

## 1.2 AGENCY RESOURCE STATEMENT

Table 1.1 shows the total resources from all origins. The table summarises how resources will be applied by departmental classification.

**Table 1.1: Agency resource statement—Budget estimates for 2009–10 as at Budget, May 2009**

	Estimate of prior year amounts available in 2009–10 (\$'000)	+ Proposed at Budget 2009–10 (\$'000)	=	Total estimate 2009–10 (\$'000)	Actual available appropriation 2008–09 (\$'000)
<b>ORDINARY ANNUAL SERVICES</b>					
<b>Departmental</b>					
Prior year departmental appropriation	13,581 <sup>4</sup>	–		13,581	9,705
Departmental appropriation	–	94,904 <sup>1</sup>		94,904	96,663
S 31 relevant agency receipts	–	2,386 <sup>3</sup>		2,386	6,512
<b>Total ordinary annual services</b>	<b>13,581</b>	<b>97,290</b>		<b>110,871</b>	<b>112,880</b>
<b>OTHER SERVICES</b>					
<b>Departmental non-operating</b>					
Equity injections	–	25 <sup>2</sup>		25	–
Previous years' outputs	–	448 <sup>2</sup>		448	745
<b>Total other services</b>	<b>–</b>	<b>473</b>		<b>473</b>	<b>745</b>
<b>Total net resourcing for agency</b>	<b>13,581</b>	<b>97,763</b>		<b>111,344</b>	<b>113,625</b>

All figures are GST exclusive.

1. Appropriation Bill (No. 1) 2009–10.
2. Appropriation Bill (No. 2) 2009–10.
3. Section 31 relevant agency receipts—estimate.
4. Estimated adjusted balance carried forward from previous year for annual appropriations.

## 1.3 BUDGET MEASURES

Budget measures relating to the ACC are detailed in Budget Paper No. 2 and are summarised below.

**Table 1.2: Agency 2009–10 Budget measures**

	Program	2008–09 (\$'000)	2009–10 (\$'000)	2010–11 (\$'000)	2011–12 (\$'000)	2012–13 (\$'000)
<b>EXPENSE MEASURES</b>						
<b>Closing the Gap— National Indigenous Violence and Child Abuse Intelligence Task Force</b>						
	1.2					
Departmental expenses		–	5,500	–	–	–
<b>Strategic compliance— continuing to address the abuse of tax havens<sup>1</sup></b>						
	1.2					
Departmental expenses			1,757	3,235	2,407	2,049
<b>Total expense measures</b>						
Departmental		–	7,257	3,235	2,407	2,049
	<b>Total</b>	<b>–</b>	<b>7,257</b>	<b>3,235</b>	<b>2,407</b>	<b>2,049</b>
<b>CAPITAL MEASURES</b>						
<b>Strategic compliance— continuing to address the abuse of tax havens<sup>1</sup></b>						
	1.2					
Departmental capital		–	25	–	–	–
<b>Total capital measures</b>						
Departmental		–	25	–	–	–
	<b>Total</b>	<b>–</b>	<b>25</b>	<b>–</b>	<b>–</b>	<b>–</b>

Prepared on a Government Finance Statistics (fiscal) basis.

1. The lead agency for this measure is the Treasury. The full measure description and package details appear in Budget Paper No. 2 under the Treasury portfolio.

## 1.4 TRANSITION FROM OUTCOMES AND OUTPUTS TO OUTCOMES AND PROGRAMS

From the 2009–10 Budget, all General Government Sector (GGS) entities will be reporting on a program basis. Figure 2 outlines the transition from the 2008–09 Budget year (as at Additional Estimates), which was presented in administered items, outputs and output groups, to the program reporting framework used for the 2009–10 Budget. The table also captures revisions made to the ACC's outcome statement under the Operation Sunlight Outcome Statements Review.

**Figure 2: Transition table**

2008–09 Budget year	2009–10 Budget year
<p>Outcome 1: Enhanced Australian law enforcement capacity</p>	<p>Outcome 1: Reduction in the threat and impact of serious and organised crime, through analysis of and operations against national criminal activity, for governments, law enforcement agencies and private sector organisations</p>
<p>Output Group 1.1: Criminal intelligence services</p>	<p>Program 1.1: Strategic criminal intelligence services</p>
<p>Output Group 1.2: Investigations and intelligence operations into federally relevant criminal activity</p>	<p>Program 1.2: Investigations and intelligence operations into federally relevant criminal activity</p>

## Section 2: Outcomes and planned performance

### 2.1 OUTCOMES AND PERFORMANCE INFORMATION

Government outcomes are the intended results, impacts or consequences of actions by the government on the Australian community. Agencies deliver programs, which are the government actions taken to deliver the stated outcomes. Agencies are required to identify the programs that contribute to government outcomes over the Budget and forward years.

The ACC’s outcome is described below together with its related programs, specifying the performance indicators and targets used to assess and monitor the performance of the ACC in achieving government outcomes.

**Outcome 1: Reduction in the threat and impact of serious and organised crime, through analysis of and operations against national criminal activity, for governments, law enforcement agencies and private sector organisations**

#### Outcome 1 strategy

The ACC will contribute to a nationally coordinated effort to reduce the threat and impact of serious and organised crime by collaborating with Commonwealth, state and territory law enforcement and related government agencies. A highly developed understanding of the threats posed by serious and organised crime will underpin the ACC’s provision of specialised criminal services, and will focus operations on targets that pose the highest risk to Australian society.

## Outcome 1 budgeted expenses and resources

Table 2.1 provides an overview of the total expenses for Outcome 1, by program.

**Table 2.1: Budgeted expenses and resources for Outcome 1**

<b>Outcome 1: Reduction in the threat and impact of serious and organised crime, through analysis of and operations against national criminal activity, for governments, law enforcement agencies and private sector organisations</b>	<b>2008–09 Estimated actual expenses (\$'000)</b>	<b>2009–10 Estimated expenses (\$'000)</b>
<b>Program 1.1: Strategic criminal intelligence services</b>		
Departmental expenses		
Ordinary annual services (Appropriation Bill No. 1)	6,871	6,907
<b>Total for Program 1.1</b>	<b>6,871</b>	<b>6,907</b>
<b>Program 1.2: Investigations and intelligence operations into federally relevant criminal activity</b>		
Departmental expenses		
Ordinary annual services (Appropriation Bill No. 1)	90,240	87,997
Revenues from independent sources (Section 31)	3,520	2,386
Expenses not requiring appropriation in the Budget year <sup>1</sup>	6,176	6,176
<b>Total for Program 1.2</b>	<b>99,936</b>	<b>96,559</b>
<b>Outcome 1 totals by appropriation type</b>		
Departmental expenses		
Ordinary annual services (Appropriation Bill No. 1)	97,111	94,904
Revenues from independent sources (Section 31)	3,520	2,386
Expenses not requiring appropriation in the Budget year <sup>1</sup>	6,176	6,176
<b>Total expenses for Outcome 1</b>	<b>106,807</b>	<b>103,466</b>
	<b>2008–09</b>	<b>2009–10</b>
<b>Average staffing level (number)</b>	540	505

Note: Departmental appropriation splits and totals are indicative estimates and may change in the course of the Budget year as government priorities change.

1. Resources received free of charge.

## Contributions to Outcome 1

### Program 1.1: Strategic criminal intelligence services

#### Program objective

The ACC's criminal intelligence services are designed to provide Commonwealth, state and territory law enforcement and relevant government agencies with the understanding of the criminal environment that they need to effectively and efficiently disrupt serious and organised criminal activity and reduce the vulnerabilities posed by serious and organised crime.

<b>Program 1.1 expenses</b>					
<b>(\$'000)</b>	<b>2008–09 Revised budget</b>	<b>2009–10 Budget</b>	<b>2010–11 Forward year 1</b>	<b>2011–12 Forward year 2</b>	<b>2012–13 Forward year 3</b>
Annual departmental expenses					
Departmental item	6,871	6,907	6,927	6,998	7,070
<b>Total program expenses</b>	<b>6,871</b>	<b>6,907</b>	<b>6,927</b>	<b>6,998</b>	<b>7,070</b>

<b>Program 1.1 deliverables</b>
The ACC's strategic criminal intelligence services include the provision of:
<ul style="list-style-type: none"> <li>• an annual assessment of National Criminal Intelligence Priorities, provided to the ACC Board, which informs the intelligence collection requirements of Commonwealth, state and territory law enforcement agencies, and contributes to the national understanding of serious and organised crime, and</li> <li>• strategic intelligence reports, which provide partner agencies with intelligence that enables them to focus resources and strategies to combat serious and organised crime.</li> </ul>

<b>Program 1.1 key performance indicators</b>					
The ACC measures the following key performance indicators through stakeholder feedback:					
<ul style="list-style-type: none"> <li>• ACC strategic intelligence is aligned with ACC Board endorsed National Criminal Intelligence Priorities.</li> <li>• The understanding of the overall criminal environment in Australia is growing.</li> </ul>					
<b>Key performance indicators</b>	<b>2008–09 Revised budget</b>	<b>2009–10 Budget target</b>	<b>2010–11 Forward year 1</b>	<b>2011–12 Forward year 2</b>	<b>2012–13 Forward year 3</b>
Strategic intelligence products align with ACC Board endorsed National Criminal Intelligence Priorities	90%	90%	90%	90%	90%
Partner agencies agree or strongly agree that their understanding of the overall criminal environment has increased as a result of ACC intelligence	80%	85%	85%	90%	90%

**Program 1.2: Investigations and intelligence operations into federally relevant criminal activity**

**Program objective**

The ACC’s investigations and intelligence operations underpin its criminal intelligence services by providing unique intelligence collection capabilities. ACC investigations are often conducted in partnership with law enforcement agencies with the objective of disrupting and deterring federally relevant serious and organised criminal activity.

<b>Program 1.2 expenses</b>					
	<b>2008–09 Revised budget</b>	<b>2009–10 Budget</b>	<b>2010–11 Forward year 1</b>	<b>2011–12 Forward year 2</b>	<b>2012–13 Forward year 3</b>
<b>(\$'000)</b>					
Annual departmental expenses					
Departmental item	93,760	90,383	86,566	86,381	86,663
Expenses not requiring appropriation in the Budget year	6,176	6,176	6,176	6,176	6,176
<b>Total program expenses</b>	<b>99,936</b>	<b>96,559</b>	<b>92,742</b>	<b>92,557</b>	<b>92,839</b>

**Program 1.2 deliverables**

In response to priorities identified by the ACC Board, the ACC undertakes intelligence operations, special intelligence operations, and special investigations, that gather relevant information about the extent, impact and threat of criminal activity, in collaboration with law enforcement and related Commonwealth, state and territory government agencies.

The use of coercive powers under special intelligence operations and special investigations enables the ACC to collect information that may not otherwise be available to law enforcement.

In addition to collecting criminal intelligence, special investigations are also designed to disrupt and deter criminal activity through arrests and seizure of illegally obtained assets, in cooperation with partner agencies.

The ACC also provides a reliable national criminal intelligence database and analytical tools, which facilitate the sharing and analysis of criminal intelligence across jurisdictions.

**Program 1.2 key performance indicators**

- Targeted ACC investigations and operations are aligned with ACC Board priorities and approved by the ACC Board.
- The ACC’s contribution to joint intelligence investigations and operations and operational intelligence enhances the efficiency and effectiveness of law enforcement efforts to disrupt and deter serious and organised crime, as measured by stakeholder feedback.
- The ACC’s coercive powers are effective in resolving partner agencies’ intelligence gaps or investigative needs that pertain to serious and organised crime, as measured by stakeholder feedback.
- The activities of targeted criminal entities are disrupted as a result of ACC investigations and operations, and activity is undertaken to confiscate proceeds of crime.
- A national criminal intelligence database and analytical tools are available, to facilitate the sharing and analysis of criminal intelligence across jurisdictions.

<b>Key performance indicators</b>	<b>2008–09 Revised budget</b>	<b>2009–10 Budget target</b>	<b>2010–11 Forward year 1</b>	<b>2011–12 Forward year 2</b>	<b>2012–13 Forward year 3</b>
Partner agencies agree, or strongly agree, that the ACC’s contribution enhances efforts to combat serious and organised crime	75%	75%	80%	80%	80%
Partner agencies agree, or strongly agree, that the ACC’s coercive powers are effective	85%	85%	90%	90%	90%
Availability of the Australian Criminal Intelligence Database and the Australian Law Enforcement Intelligence Network	98%	98%	98%	98%	98%

## Section 3: Explanatory tables and budgeted financial statements

Section 3 presents explanatory tables and budgeted financial statements that provide a comprehensive snapshot of agency finances for the Budget year 2009–10. It explains how Budget plans are incorporated into the financial statements and provides further details of government Indigenous expenditure.

### 3.1 EXPLANATORY TABLES

#### 3.1.1 Movement of administered funds between years

The ACC has no administered funds.

#### 3.1.2 Special accounts

Special accounts provide a means to set aside and record amounts used for specified purposes. Special accounts can be created by a Finance Minister's Determination under the *Financial Management and Accountability Act 1997* or under separate enabling legislation. Table 3.1.2 shows that there are no expected additions or reductions for the accounts used by the ACC.

**Table 3.1.2: Estimates of special account cash flows and balances**

		Opening balance 2009–10	Receipts 2009–10	Payments 2009–10	Adjustments 2009–10	Closing balance 2009–10
		2008–09	2008–09	2008–09	2008–09	2008–09
	Outcome	(\$'000)	(\$'000)	(\$'000)	(\$'000)	(\$'000)
Other Trust Monies— s 20 FMA Act (D)	1	—	—	—	—	—
	1	—	—	—	—	—
Services for Other Governments and Non-agency Bodies— s 20 FMA Act (D)	1	—	—	—	—	—
	1	—	—	—	—	—
<b>Total special accounts 2009–10 Budget estimate</b>		—	—	—	—	—
<b>Total special accounts 2008–09 estimate actual</b>		—	—	—	—	—

(D) = Departmental.

FMA Act = *Financial Management and Accountability Act 1997*.

### 3.1.3 Australian Government Indigenous Expenditure

The Australian Government provided the ACC with \$6.226m in 2008–09 and \$5.943m in 2009–10 to fund its activities under the National Indigenous Violence and Child Abuse Intelligence Task Force.

**Table 3.1.3: Australian Government Indigenous Expenditure (AGIE)**

Outcome	Appropriations				Program
	Bill No. 1 (\$'000)	Bill No. 2 (\$'000)	Special Appropriation (\$'000)	Total Appropriation (\$'000)	
<b>Outcome 1</b>					
Departmental 2009–10	5,943	–	–	5,943	1.2
<i>Departmental 2008–09</i>	<i>6,226</i>	<i>–</i>	<i>–</i>	<i>6,226</i>	<i>1.2</i>
<b>Total AGIE 2009–10</b>	<b>5,943</b>	<b>–</b>	<b>–</b>	<b>5,943</b>	
<b>Total AGIE 2008–09</b>	<b>6,226</b>	<b>–</b>	<b>–</b>	<b>6,226</b>	

## 3.2 BUDGETED FINANCIAL STATEMENTS

### 3.2.1 Differences in agency resourcing and financial statements

There is no significant difference between the agency resourcing and financial statements.

### 3.2.2 Analysis of budgeted financial statements

#### Comprehensive income statement

The comprehensive income statement shows the estimated cost of providing ACC services.

The estimated net cost of services in 2009–10 is \$94.904m, which is a reduction of \$2.207m from 2008–09 reflecting the decrease in available appropriation. The decrease in appropriation is mainly a result of terminating measures and the saving measure under the Australian Government’s Gershon Review – savings measure, offset by the new measures Strategic compliance – continuing to address the abuse of tax havens, and Closing the Gap – National Indigenous Violence and Child Abuse Intelligence Task Force.

#### Balance sheet

The statement shows the estimated end of year position for departmental assets and liabilities.

The ACC’s financial assets will increase and its non-financial assets will decrease in the forward estimate years in line with the ACC’s capital investment plan.

Liabilities will maintain similar levels across the forward estimates, with a slight reduction each year to reflect the amortisation of lease incentive liabilities.

### Statement of cash flows

Cash flow movements in operating, investing and financing activities are a reflection of the movements in the income statement and balance sheet.

### Statement of changes in equity

The only expected movement of equity during 2009–10 is the \$0.025m equity injection for the new measure Strategic compliance – continuing to address the abuse of tax havens.

### Departmental capital budget statement

The statement shows the composition of capital appropriation received by the ACC and the funding sources for acquisition of non-financial assets during the forward estimates period.

### Departmental asset movement table

The table provides details of the movements of non-financial assets by asset category.

## 3.2.3 Budgeted financial statements tables

**Table 3.2.1: Budgeted departmental comprehensive income statement (for the period ended 30 June)**

	Estimated actual 2008–09 (\$'000)	Budget estimate 2009–10 (\$'000)	Forward estimate 2010–11 (\$'000)	Forward estimate 2011–12 (\$'000)	Forward estimate 2012–13 (\$'000)
<b>EXPENSES</b>					
Employee benefits	53,965	53,801	51,569	51,558	51,935
Suppliers	39,742	37,590	35,890	35,623	35,356
Depreciation and amortisation	5,635	4,610	4,745	4,909	5,153
Other	7,465	7,465	7,465	7,465	7,465
<b>Total expenses</b>	<b>106,807</b>	<b>103,466</b>	<b>99,669</b>	<b>99,555</b>	<b>99,909</b>
<b>LESS:</b>					
<b>OWN-SOURCE INCOME</b>					
<b>Revenue</b>					
Sale of goods and rendering of services	3,520	2,386	2,386	2,386	2,386
<b>Total revenue</b>	<b>3,520</b>	<b>2,386</b>	<b>2,386</b>	<b>2,386</b>	<b>2,386</b>
<b>Gains</b>					
Other gains	6,176	6,176	6,176	6,176	6,176
<b>Total gains</b>	<b>6,176</b>	<b>6,176</b>	<b>6,176</b>	<b>6,176</b>	<b>6,176</b>
<b>Total own-source income</b>	<b>9,696</b>	<b>8,562</b>	<b>8,562</b>	<b>8,562</b>	<b>8,562</b>
<b>Net cost of (contribution by) services</b>	<b>(97,111)</b>	<b>(94,904)</b>	<b>(91,107)</b>	<b>(90,993)</b>	<b>(91,347)</b>
Appropriation revenue	97,111	94,904	91,107	90,993	91,347
<b>Surplus (deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Surplus (deficit) attributable to the Australian Government</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Prepared on Australian Accounting Standards basis.

Table 3.2.2: Budgeted departmental balance sheet (as at 30 June)

	Estimated actual 2008–09 (\$'000)	Budget estimate 2009–10 (\$'000)	Forward estimate 2010–11 (\$'000)	Forward estimate 2011–12 (\$'000)	Forward estimate 2012–13 (\$'000)
<b>ASSETS</b>					
<b>Financial assets</b>					
Cash and cash equivalents	2,500	2,500	2,500	2,500	2,500
Trade and other receivables	14,538	17,433	18,323	18,499	20,059
<b>Total financial assets</b>	<b>17,038</b>	<b>19,933</b>	<b>20,823</b>	<b>20,999</b>	<b>22,559</b>
<b>Non-financial assets</b>					
Land and buildings	15,668	13,884	12,112	10,390	8,618
Infrastructure, plant and equipment	3,069	1,747	2,900	4,880	4,047
Intangibles	8,810	7,683	6,997	6,152	6,629
Other	1,613	1,613	1,613	1,613	1,613
<b>Total non-financial assets</b>	<b>29,160</b>	<b>24,927</b>	<b>23,622</b>	<b>23,035</b>	<b>20,907</b>
<b>Total assets</b>	<b>46,198</b>	<b>44,860</b>	<b>44,445</b>	<b>44,034</b>	<b>43,466</b>
<b>LIABILITIES</b>					
<b>Interest-bearing liabilities</b>					
Leases	4,434	3,749	3,064	2,379	1,694
<b>Total interest-bearing liabilities</b>	<b>4,434</b>	<b>3,749</b>	<b>3,064</b>	<b>2,379</b>	<b>1,694</b>
<b>Provisions</b>					
Employees	12,840	12,047	12,153	12,261	12,368
Other	1,829	1,829	1,829	1,829	1,829
<b>Total provisions</b>	<b>14,669</b>	<b>13,876</b>	<b>13,982</b>	<b>14,090</b>	<b>14,197</b>
<b>Payables</b>					
Suppliers	10,166	10,166	10,166	10,166	10,166
Other	662	777	941	1,107	1,117
<b>Total payables</b>	<b>10,828</b>	<b>10,943</b>	<b>11,107</b>	<b>11,273</b>	<b>11,283</b>
<b>Total liabilities</b>	<b>29,931</b>	<b>28,568</b>	<b>28,153</b>	<b>27,742</b>	<b>27,174</b>
<b>Net assets</b>	<b>16,267</b>	<b>16,292</b>	<b>16,292</b>	<b>16,292</b>	<b>16,292</b>
<b>EQUITY*</b>					
<b>Parent entity interest</b>					
Contributed equity	14,528	14,553	14,553	14,553	14,553
Reserves	2,334	2,334	2,334	2,334	2,334
Retained surpluses or accumulated deficits	(595)	(595)	(595)	(595)	(595)
<b>Total parent entity interest</b>	<b>16,267</b>	<b>16,292</b>	<b>16,292</b>	<b>16,292</b>	<b>16,292</b>
<b>Total equity</b>	<b>16,267</b>	<b>16,292</b>	<b>16,292</b>	<b>16,292</b>	<b>16,292</b>
<b>Current assets</b>	<b>18,651</b>	<b>21,546</b>	<b>22,436</b>	<b>22,612</b>	<b>24,172</b>
<b>Non-current assets</b>	<b>27,547</b>	<b>23,314</b>	<b>22,009</b>	<b>21,422</b>	<b>19,294</b>
<b>Current liabilities</b>	<b>22,870</b>	<b>22,311</b>	<b>22,565</b>	<b>22,823</b>	<b>22,924</b>
<b>Non-current liabilities</b>	<b>7,061</b>	<b>6,257</b>	<b>5,588</b>	<b>4,919</b>	<b>4,250</b>

\* 'Equity' is the residual interest in assets after deduction of liabilities.

Prepared on Australian Accounting Standards basis.

**Table 3.2.3: Budgeted departmental statement of cash flows  
(for the period ended 30 June)**

	Estimated actual 2008–09 (\$'000)	Budget estimate 2009–10 (\$'000)	Forward estimate 2010–11 (\$'000)	Forward estimate 2011–12 (\$'000)	Forward estimate 2012–13 (\$'000)
<b>OPERATING ACTIVITIES</b>					
<b>Cash received</b>					
Goods and services	6,512	2,386	2,386	2,386	2,386
Appropriations	94,000	92,009	90,217	90,817	89,787
<b>Total cash received</b>	<b>100,512</b>	<b>94,395</b>	<b>92,603</b>	<b>93,203</b>	<b>92,173</b>
<b>Cash used</b>					
Employees	54,899	54,479	51,299	51,284	51,818
Suppliers	40,402	38,275	36,575	36,308	36,041
Other	1,289	1,289	1,289	1,289	1,289
<b>Total cash used</b>	<b>96,590</b>	<b>94,043</b>	<b>89,163</b>	<b>88,881</b>	<b>89,148</b>
<b>Net cash from or (used by) operating activities</b>	<b>3,922</b>	<b>352</b>	<b>3,440</b>	<b>4,322</b>	<b>3,025</b>
<b>INVESTING ACTIVITIES</b>					
<b>Cash used</b>					
Purchase of property, plant and equipment	3,577	377	3,440	4,322	3,025
<b>Total cash used</b>	<b>3,577</b>	<b>377</b>	<b>3,440</b>	<b>4,322</b>	<b>3,025</b>
<b>Net cash from (used by) investing activities</b>	<b>(3,577)</b>	<b>(377)</b>	<b>(3,440)</b>	<b>(4,322)</b>	<b>(3,025)</b>
<b>FINANCING ACTIVITIES</b>					
<b>Cash received</b>					
Appropriations—contributed equity	–	25	–	–	–
<b>Total cash received</b>	<b>–</b>	<b>25</b>	<b>–</b>	<b>–</b>	<b>–</b>
<b>Cash used</b>					
Other	325	–	–	–	–
<b>Total cash used</b>	<b>325</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>
<b>Net cash from (used by) financing activities</b>	<b>(325)</b>	<b>25</b>	<b>–</b>	<b>–</b>	<b>–</b>
<b>Net increase (decrease) in cash held</b>	<b>20</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>
Cash at beginning of reporting period	2,480	2,500	2,500	2,500	2,500
<b>Cash at end of reporting period</b>	<b>2,500</b>	<b>2,500</b>	<b>2,500</b>	<b>2,500</b>	<b>2,500</b>

Prepared on Australian Accounting Standards basis.

**Table 3.2.4: Departmental statement of changes in equity—summary of movement (Budget year 2009–10)**

	Retained earnings (\$'000)	Asset revaluation reserve (\$'000)	Contributed equity/ capital (\$'000)	Total equity (\$'000)
<b>Opening balance as at 1 July 2009</b>				
Balance carried forward from previous period	(595)	2,334	14,528	16,267
<b>Income and expenses</b>				
Surplus (deficit) for the period	–	–	–	–
<b>Total income and expenses</b>	–	–	–	–
<b>Transactions with owners</b>				
Contribution by owners				
Appropriation (equity injection)	–	–	25	25
<b>Sub-total transactions with owners</b>	–	–	25	25
<b>Estimated closing balance as at 30 June 2010</b>	<b>(595)</b>	<b>2,334</b>	<b>14,553</b>	<b>16,292</b>

Prepared on Australian Accounting Standards basis.

**Table 3.2.5: Departmental capital budget statement**

	Estimated actual 2008–09 (\$'000)	Budget estimate 2009–10 (\$'000)	Forward estimate 2010–11 (\$'000)	Forward estimate 2011–12 (\$'000)	Forward estimate 2012–13 (\$'000)
<b>CAPITAL APPROPRIATIONS</b>					
Total equity injections	–	25	–	–	–
Previous years' outputs	745	448	–	–	–
<b>Total capital appropriations</b>	<b>745</b>	<b>473</b>	<b>–</b>	<b>–</b>	<b>–</b>
<b>Represented by:</b>					
Purchase of non-financial assets	–	25	–	–	–
Other	745	448	–	–	–
<b>Total represented by</b>	<b>745</b>	<b>473</b>	<b>–</b>	<b>–</b>	<b>–</b>
<b>ACQUISITION OF NON-FINANCIAL ASSETS</b>					
Funded by capital appropriations	–	25	–	–	–
Funded internally from departmental resources <sup>1</sup>	3,577	352	3,440	4,322	3,025
<b>TOTAL</b>	<b>3,577</b>	<b>377</b>	<b>3,440</b>	<b>4,322</b>	<b>3,025</b>

Prepared on Australian Accounting Standards basis.

1. Includes the following sources of funding:

- annual and prior year appropriations
- internally developed assets
- s 31 relevant agency receipts, and
- proceeds from the sale of assets.

**Table 3.2.6: Statement of departmental asset movements (2009–10)**

	Buildings (\$'000)	Other infrastructure, plant & equipment (\$'000)	Intangibles (\$'000)	Total (\$'000)
<b>As at 1 July 2009</b>				
Gross book value	20,247	9,845	12,554	42,646
Accumulated depreciation/amortisation	4,579	6,776	3,744	15,099
<b>Opening net book balance</b>	<b>15,668</b>	<b>3,069</b>	<b>8,810</b>	<b>27,547</b>
<b>CAPITAL ASSET ADDITIONS</b>				
<b>Estimated expenditure on new or replacement assets</b>				
By purchase or internally developed	–	340	37	377
<b>Sub-total</b>	<b>–</b>	<b>340</b>	<b>37</b>	<b>377</b>
<b>Other movements</b>				
Depreciation/amortisation expense	1,784	1,662	1,164	4,610
<b>As at 30 June 2010</b>				
Gross book value	20,247	10,185	12,591	43,023
Accumulated depreciation/amortisation	6,363	8,438	4,908	19,709
<b>Closing net book balance</b>	<b>13,884</b>	<b>1,747</b>	<b>7,683</b>	<b>23,314</b>

Prepared on Australian Accounting Standards basis.

### 3.2.4 Notes to the financial statements

#### Basis of accounting

The budgeted financial statements have been prepared in accordance with applicable Australian Accounting Standards and Finance Minister's Orders made under the *Financial Management and Accountability Act 1997*.

#### Revenue from government

Amounts appropriated for departmental outcomes are recognised as revenue, except for certain amounts that relate to activities that are reciprocal in nature, in which case revenue is recognised only when it has been earned. Appropriations receivable are recognised at their nominal amounts.

#### Goods and services

The ACC receives funding from state and territory law enforcement agencies under various memorandums of understanding.

#### Gains

Gains consist of resources received free of charge that are recognised as revenue when a fair value can be reliably measured and the service would have been purchased if it had not been donated. Use of those resources is recognised as an expense.

### **Employee expenses**

Employee expenses consist of salaries, leave entitlements, redundancy expenses, superannuation and non-salary benefits.

### **Supplier expenses**

Supplier expenses consist of operational expenditure, consultant costs, travel expenses and legal costs.

### **Other expenses**

Other expenses consist of resources received free of charge and paid resources received from partner law enforcement agencies.

### **Assets**

Assets consist of cash, receivables, leasehold improvements, plant and equipment, intangibles and other assets (prepaid expenses). All assets are held at fair value.

### **Liabilities**

Liabilities consist of unearned leasehold incentives, employee entitlements, property lease make-good provisions and amounts owed to creditors.